



# Telling our Story: Measuring the Impact of School-based Health Centers in Maryland

RUTH  
AND  
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**Rales**  
**Center**  
for the Integration  
of Health  
and Education



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# Learning Objectives

Following this presentation, participants will be able to:

1. List three high-yield health or educational outcomes for SBHC evaluation.
2. Describe the importance of examining the impact on different sub-groups of students/patients in SBHC evaluation.
3. Discuss the necessary infrastructure for large-scale SBHC impact evaluation.

# Disclosures

I do not have any relevant financial relationships to disclose.

The ideas expressed today are my own and do not necessarily represent those of the Johns Hopkins University School of Medicine, the Maryland Council on the Advancement of School-based Health Centers, or the American Academy of Pediatrics Council on School Health (except where cited).

# What we know

## School-Based Health Centers to Advance Health Equity



### A Community Guide Systematic Review

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Mindy T. Fullilove, MD, MS,<sup>9</sup> and the Community Preventive Services Task Force



| Educational Outcomes   | Health Outcomes   |
|--|---|
| <ul style="list-style-type: none"><li>• Higher GPA</li><li>• More grade promotion</li><li>• Less suspension</li><li>• Less school non-completion</li></ul> | <ul style="list-style-type: none"><li>• More vaccination/preventive services</li><li>• Less asthma morbidity</li><li>• Less ED use</li><li>• Fewer hospitalizations</li><li>• More contraceptive use</li><li>• Less substance use</li></ul> |

# The research to practice gap

Less than 5% of U.S. public school students have access to an SBHC.


Infrastructure, funding, and other supports for SBHCs vary widely from state to state and LEA to LEA.

SBHC impact evaluation can be difficult.

Large-scale implementation and evaluation is limited.

Peer-reviewed publications about school-based healthcare have declined in number in recent years.

**In the age of value-based care, funders want context specific evidence of SBHC impact.**



So we tell the same story,  
over and over. Just the  
details are different.

Rohinton Mistry

“ quote fancy

**Research**



Learning

Evidence

**Decisions**

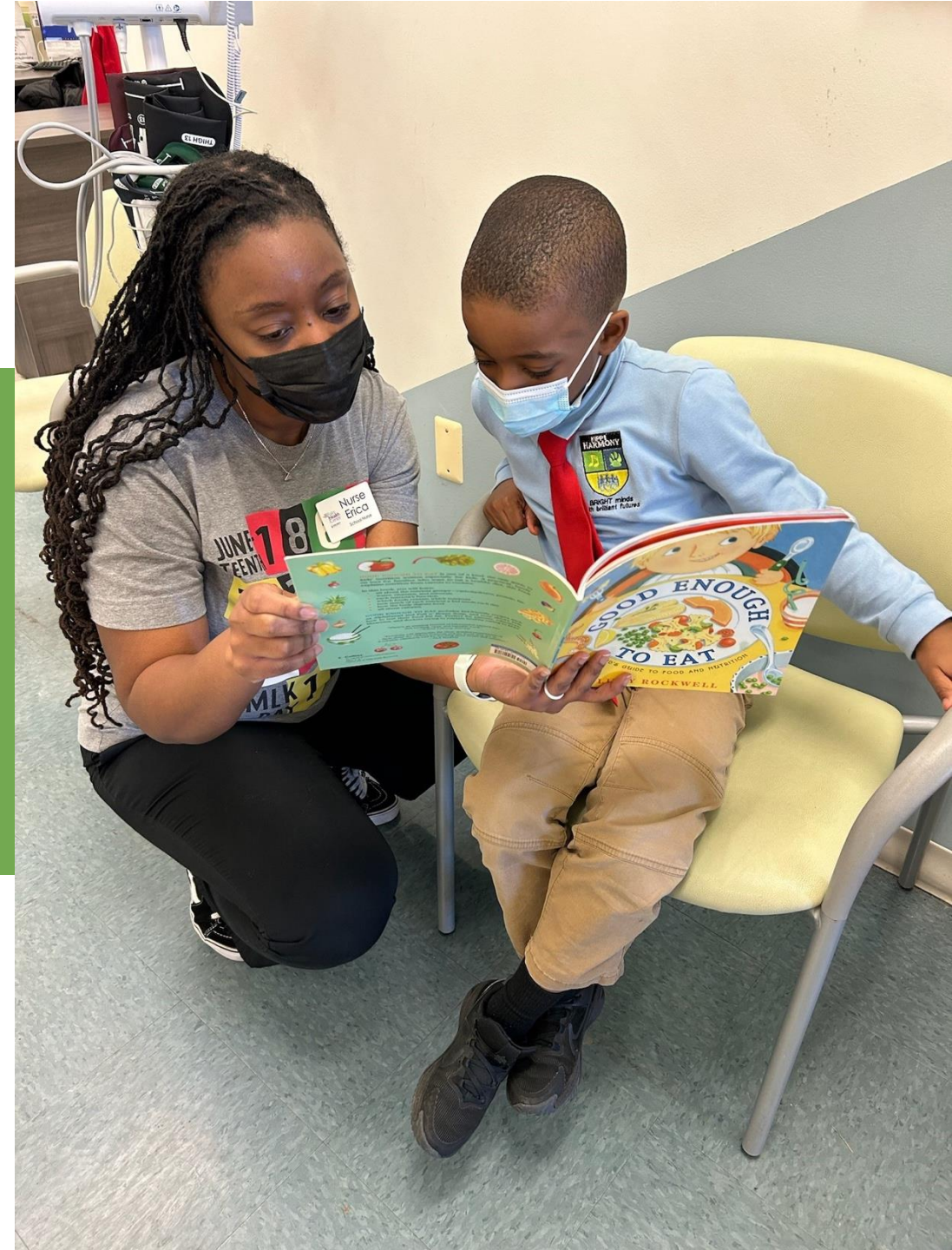
Performance

**Operations**

**Evaluation**

|                             | <b>Operations</b>  | <b>Program Evaluation</b>   | <b>Research</b>  |
|-----------------------------|--|---|--|
| <b>Purpose</b>              | Utilization, billing, quality improvement  | Impact assessment   | Generation of new, generalizable knowledge   |
| <b>Audience</b>             | SBHC staff, sponsor, partners, funding and regulatory agencies.                                    | SBHC staff, sponsor, partners, funding and regulatory agencies, policy-makers.  | Researchers, policy-makers, clinicians.  |
| <b>Timeframe</b>            | Monthly  | Annually  | Multi-year   |
| <b>Data requirements</b>    | Aggregated, generally visit level data.<br>Can be de-identified.<br>No separate database required. | Individual-level is helpful.<br>Generally identifiable.<br>Link health and educational information.<br>May require separate database. | Individual-level.<br>Identifiable.<br>May link across multiple sources/systems.<br>Research database needed. |
| <b>Dissemination method</b> | Internal communications and publications.  | Internal and external communications, publications, reports.  | Peer-reviewed publications.  |

# The Rales Model of Coordinated School Health



# Mission

*The mission of the Rales Health Center is to support health and educational success for students at KIPP Baltimore, in partnership with the school and community, through the design and delivery of integrated, compassionate, evidence-informed school health services, school-based healthcare, and school wellness programs. Through our work we strive to empower students, staff, and families to lead their healthiest, most joy-filled lives, and to remove health issues as barriers to learning. We share best practices and advocate for innovative approaches like ours to promote health and educational equity at KIPP Baltimore, throughout Baltimore City, and nationwide.*

# Whole School, Whole Community, Whole Child (WSCC)



Source: <https://www.cdc.gov/healthyschools/wsccl/>



# Student Health and Wellbeing: Disparities



## **Chronic Conditions**

65% had a chronic condition compared to 51% of children nationwide.



## **Asthma**

36% had asthma compared to 14% nationwide.



## **Overweight/Obesity**

39% had overweight or obesity compared to 35% nationwide.



## **Vision**

47% did not pass screening.



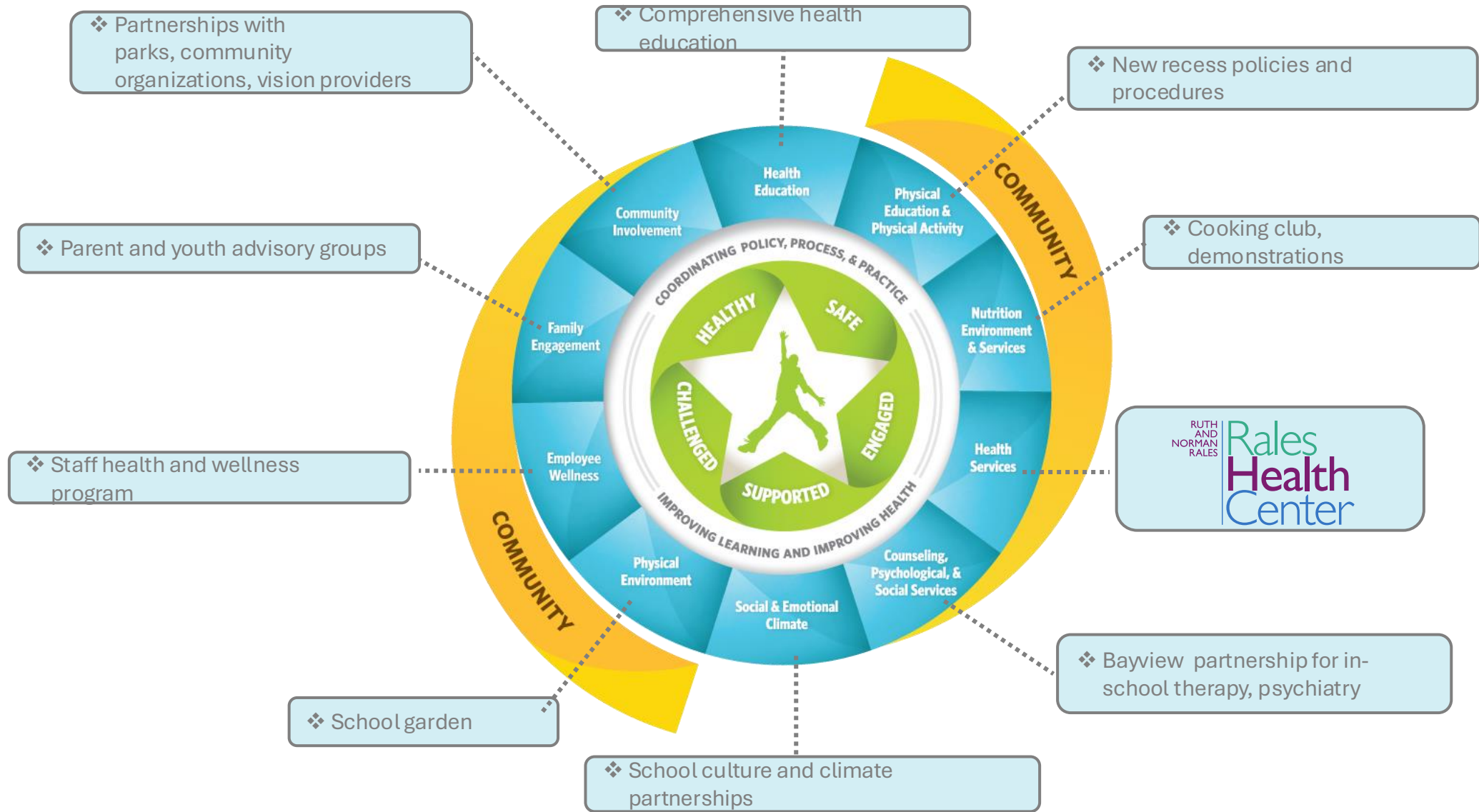
## **ADHD**

7% of KIPP students had documented ADHD.



## **Depressive Symptoms**

21% of 7th graders screened positive for depressive symptoms.



# Wellness

- CDC's School Health Index and school priorities determined areas of wellness focus in WSCC model:
  1. Social-Emotional Environment
  2. Physical Activity
  3. Health Education





# The Rales Health Center

School Health Services + School Based Health Center



RUTH  
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# Rales Health Center



# Rales Health Center

- Robust, expanded school health services
- Full-service SBHC
  - Acute, preventive, chronic disease management
  - Onsite lab, prescription delivery
- Case management and resource linkage

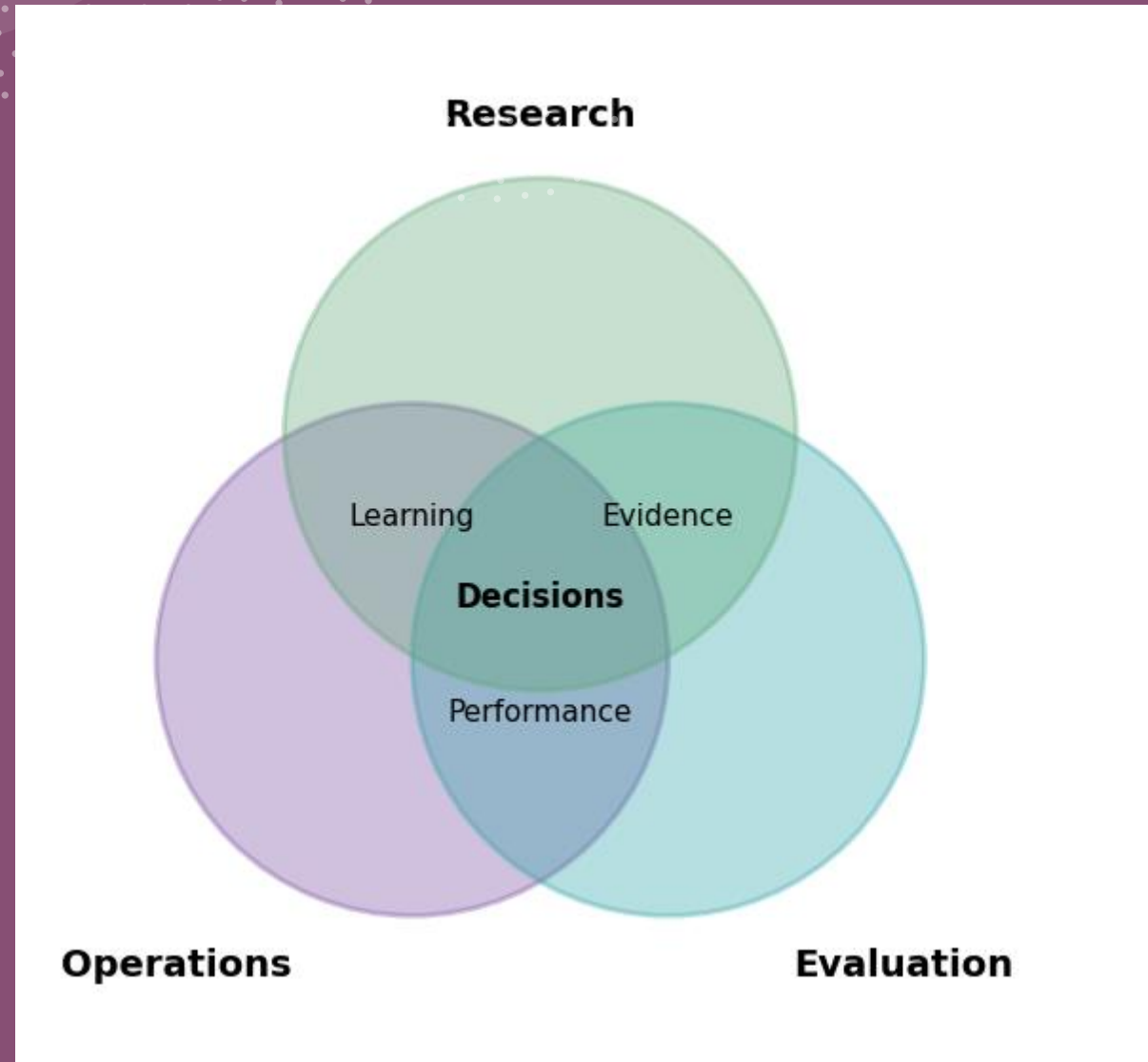


# Rales Model Evaluation Goals

1. Characterize student health status at KIPP
2. Document the process of implementing fully-integrated school health, including lessons learned
3. Evaluate impacts on health and educational outcomes



# Evaluation Approach



# Evaluation Approach

Prioritize operations, partner priorities, high-yield outcomes

- Needs Assessment
- Reporting Requirements
- Performance Improvement/Continuous Quality Improvement
- Research

Real-world implementation – avoid research only infrastructure

Leverage institutional resources

Philanthropy

Trainees

Integrated electronic health record and IT support

# Key Outcomes:

Important to kids, families, communities.

Disparities exist.

Important for multiple sectors.

Follow the money.



## *Health Outcomes*

**Healthy habits:**  
physical activity

**Preventive care:** WCC,  
immunizations,  
depression screening

**Control of chronic  
conditions** (e.g. asthma  
control test)

**Healthcare  
utilization:** ED visits,  
hospitalizations

**Healthcare costs**



## *Educational Outcomes*

**Attendance**, esp.  
chronic absenteeism

**Academic growth  
Behavior**

# Data Sources:

Use what exists.

Focus on high-quality, objective measures.

- **School health services data:**
  - Student health background forms (self-report)
  - School physicals
  - School health services records
- **School-based health center records**
- **City Schools:**
  - Demographic data
  - Attendance
  - Standardized assessment scores
  - IEP and 504 status
- **Maryland Medicaid/Hilltop Institute (\$\$\$):**
  - Medicaid claims data for SBHC enrollees
  - Medicaid claims data for propensity-matched controls

# Process

State and local regulatory approval for SHS and SBHC

Memoranda of Understanding

- KIPP Baltimore
- City Schools
- Baltimore City Health Department

Data Use Agreement: Hilltop Institute Institutional Review Board

- Johns Hopkins Medicine
- City Schools
- Maryland Department of health

# Set-up for success



Focus on data already collected in the course of care.



Avoid double documentation.



Create templates and flowsheets to capture key data.



Create reports to allow straight-forward data pulls.



Clinical QI infrastructure.



Database to link health and educational data and facilitate analysis.

Rales Health Center Visit Flowsheet

Well child visit in the last 12 months?

1-Yes 0-No

What would parent/patient have done if SBHC not available?

0-Would not hav... 1-PCP now 2-PCP later 3-Urgent care now 4-Urgent care later 5-ED now 6-ED later 7-Other

Time in health center

[Input field]

Time OUT health center

[Input field]

Disposition

0-Class 1-Home 2-Urgent care 3-ED/self transport 4-ED/ambulance... 5-Other

Averted absence?

1-Yes 0-No

Mental health referral?

0-No 1-Yes/Bayview 2-Yes/other 3-Already in services/Ba... 4-Already in services/other

Averted ED visit?

1-Yes 0-No

Environmental tobacco smoke exposure screening

Yes No

Pediatric Social History

Routine immunizations up to date

Yes No

Referral to Community Asthma Program

Yes No

Counseling for Patients with BMI >= 85%

Depression Screening

PHQ-Adolescent Hyperlink

Yes No

Jump to PHQ-A

Asthma Control Test 4-11 years

Asthma Control Test (4y to 11y)

Yes No

Ped ACT

Nutrition Counseling?

1-Yes 0-No

Physical Activity Counseling?

1-Yes 0-No

Screen Time Counseling?

1-Yes 0-No

Restore Close Cancel

Previous Next

# RHC Health Impact

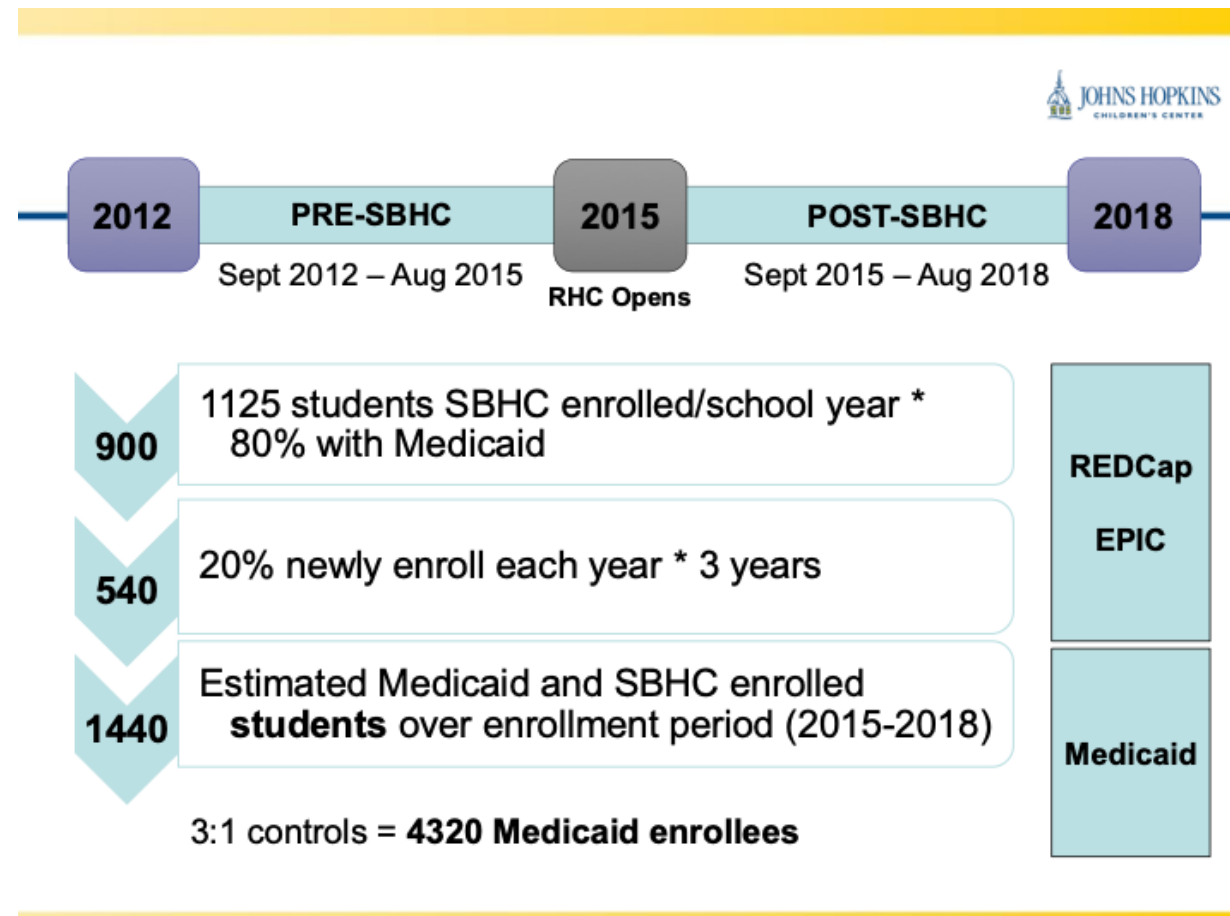
- Operations:
  - **Improved asthma control**
    - 70% decrease in unscheduled albuterol use for students in DOT
    - Decline in acute asthma SBHC visits
  - **Increased physical activity:** 250,000 minutes of classroom physical activity added in year 1
- Program Evaluation:
  - **Decreased healthcare cost:** \$420,800 in cost savings in the first four years due to averted ED visits
- Research:
  - **Decreased emergency department utilization:** analysis of Maryland Medicaid data showed fewer ED visits for students enrolled in the RHC SBHC compared to propensity matched controls.



# **Research Example: Health Outcome**

# SBHC Enrollment and Healthcare Utilization

- Purchased Medicaid data from Maryland Medicaid/Hilltop Institute
  - Medical/professional fee files
  - Institutional/facility fee files
  - Pharmacy files
  - Other claims and encounter files
  - Managed care capitation files
- 3:1 propensity matched controls
- Pre and post enrollment data
- Extensive data management/cleaning, health economist analyst (consultant)



# Mental/Behavioral Health Disorders



- Descriptive cross-sectional analysis of Medicaid data for SBHC enrollees (n=1173) and matched controls (n=2,594)
- Calculated the rate of ED visits for MBHD among SBHC enrollees vs. controls
  - No statistically significant difference in ED visit rates between groups
- Calculated the rate of ED visits for MBHD among SBHC users (enrolled with at least 1 visit) vs. controls
  - **ED visit rates for MBHD were significantly lower among SBHC users**
- Differences in diagnoses associated with ED use for MBHD in SBHC users compared to controls
  - **Depression was the most common visit reason for SBHC users vs. ADHD for controls**

# RHC Educational Impact

- Operations:
  - **Mean return to class rate: 95%**
- Program Evaluation
  - **Improved school attendance, decreased chronic absenteeism**
    - 2,600 fewer absences per year related to the RHC
    - 49% decrease in chronic absenteeism among students with asthma
    - 50% decrease in chronic absenteeism among students with ADHD
- Research
  - **Improved classroom behavior:** vision program and glasses adherence intervention associated with improved behavior

*Haag TM, Velazquez GC, Wiggins T, Spin P, Johnson SB, Connor KA. J Sch Nurs. 2020 Oct 13.*

- **Improved performance on standardized assessments:** greater growth in math and reading for SBHC enrolled students

*Connor KA, et al.. Acad Pediatr. 2024 Apr 6:S1876-2859(24)00116-5.*



# **Research Example: Educational Outcome**

# SBHC enrollment and MAP growth

- **Retrospective, non-randomized comparator controlled study**
- **Sample:** 2,480 students enrolled in the schools (2015-19)
- **Exposure:** SBHC enrollment
- **Outcomes:** Measures of Academic Progress (MAP) scores; school absenteeism
- **Covariates:** grade, sex, BMI category, chronic health conditions, baseline MAP scores, baseline absenteeism, individual pre-trends

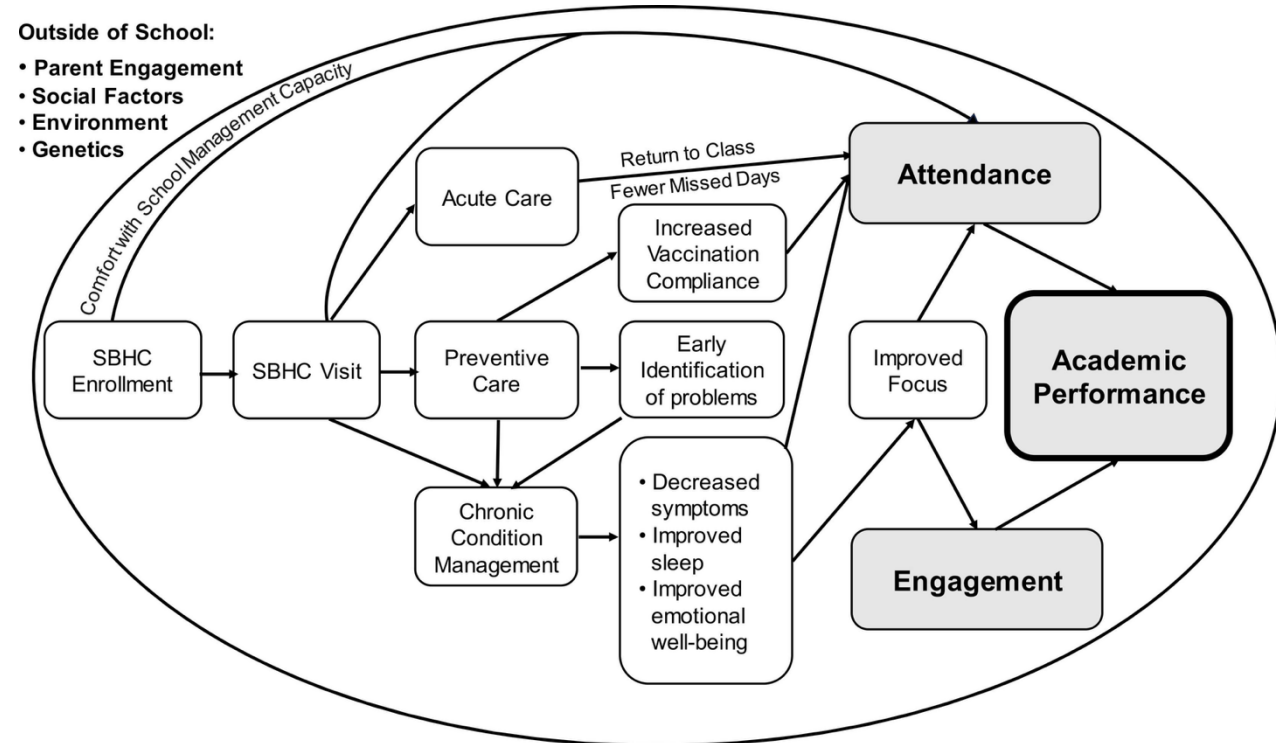


Fig. 1 **Conceptual model of the links between health and academic performance.** Adapted from: Knopf JA, Finnie RK, Peng Y, et al. School-based health centers to advance health equity: A community guide systematic review. American Journal of Preventive Medicine. 2016;51(1):114-126.

# SBHC enrollment and MAP growth

- **Analysis:**

- Descriptives compared for enrollees and controls using standardized mean differences (SMDs)
- Linear mixed models with random intercepts
- Difference in Differences (DiD) to estimate the relationship between SBHC exposure and post-exposure MAP trends

- **Results:**

- SBHC enrollees more likely to have asthma, ADHD, overweight or obesity
- Baseline math and reading scores lower for enrollees than non-enrollees
- **Mean change from baseline covariate adjusted math scores for enrollees exceeded non-enrollees by 3.5 points (2.2, 4.8)**
- **Mean change from baseline covariate adjusted reading scores for enrollees exceeded non-enrollees by 2.1 points (0.9, 3.3)**

# SBHC Enrollment and Attendance

- Baseline absenteeism rate was significantly lower for SBHC enrollees than for non-enrollees.
- Rate of decrease of absenteeism was greater for enrollees than non-enrollees (trend, not statistically significant).
- It's complicated!
  - Changing measures and definitions
  - No pure comparison group
  - MANY other (social) factors influencing absenteeism that are difficult to account for
  - How long does it take to impact absenteeism? Differs by reason.

# Lessons Learned

- **Users of school-based healthcare services are different than non-users at baseline** – use caution when making rough comparisons.
  - Large samples/system-level data can help
  - Consider whole school vs. utilizer effects
- High quality data are important and can be hard to come by – **standardized definitions and measures** at the LEA and/or state level help.
- MOU with LEA can support data sharing at the individual program level – **unified systems for data sharing are needed for consistent, real-time evaluation and improvement.**

# Telling the story of Maryland SBHCs

- Individual, local, *and* state-level impact.
- Necessary infrastructure for large-scale evaluation:
  - Common goals
  - Clearly defined key outcomes
  - Uniform data definitions
  - Streamlined data collection:
    - Electronic systems
    - Data sharing agreements, HIPAA/FERPA consents
    - Access to educational and healthcare data including Medicaid claims data
  - Support for analysts with expertise in complex methods

# Progress!

- Central SBHC infrastructure with mission, vision, strategic priorities.
- Focus on equity.
- Increased funding for SBHCs, including infrastructure.
  - IT support, CRISP integration, technical assistance, consultation
- Focus on streamlined data collection with clearly defined elements.
  - Timely data reports available to the public.
- Focus on SBHC standardized performance measures.
- Collaboration with Medicaid, CRISP, MASBHC, CASBHC
- Data exemplars: St. Mary's County, many more

# Next Steps

Alignment of outcomes to policy-maker focus areas.

State-level discussions about value-based care opportunities with Medicaid MCOs and commercial payors.

- What are the key outcomes of interest for these groups?

Data collection infrastructure (e.g. CRISP).

QI collaborative infrastructure.

Academic partnerships for state-level impact evaluation.

Critical focus on impacts for immigrant, refugee, newly-arrived students.

# Community Impact

*“I can’t even put into words how much [the RHC] is appreciated and loved. As a single mom, having a child with multiple diagnoses can be very trying. Prior to enrolling J at KIPP, I had to leave multiple jobs that had set hours and miss a lot of time from my employer .... I applied to the lottery at KIPP so he could be closer to my job so I could care for him. I literally smiled and cried tears of joy when I heard about the clinic being inside of the school”*

**Parent of J, a student with diabetes**

*“Baltimore is well-known as a center of healthcare from economic and academic perspectives, but historical and structural inequities specifically in the healthcare community have strained trust between leading healthcare organizations and community members of color. Having health care professionals and public health experts as part of KIPP’s team increased our confidence in returning our highest needs students to school early in the winter of 2020. Our school’s health, safety, and operations protocols were subsequently used as a guide when the school district developed their universal standard operating procedures for re-opening.”*

**Natalia Adamson, Chief Academic Officer, KIPP Baltimore**

# Rales Team



Wellness



Administration & Evaluation



@raleshealthcenter

Rales Center

**K** THE KAHLERT  
FOUNDATION

# KIPP Baltimore



JOHNS HOPKINS  
SCHOOL of MEDICINE



JOHNS HOPKINS  
CHILDREN'S CENTER

BALTIMORE CITY  
PUBLIC SCHOOLS

BALTIMORE  
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## Partners and Funders



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# Questions?

